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## 14. PROCUREMENT (INFORMATION PURPOSES ONLY)

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The Outline Business Plan (2004) concluded that the implementation of the Plan either in whole or in part would most likely be through the use of one or more Public/Private Partnership (PPP) arrangements.

A preliminary PPP assessment was conducted and recommended that a full concession procurement structure was most likely to achieve the Regions objectives. It stressed that procurement processes should focus on attracting solutions which would address the waste management needs of the region.

In relation to implementation of the Plan it states that the future waste management system in the Region should be structured as follows:

- “Current collection arrangements should continue for the foreseeable future and the rollout of the two and three bin collection systems should be introduced in time for the relevant facilities coming on stream”
- Waste processing services should be procured as PPP’s on a full concession basis. These services are to be funded through gate fees payable by collector’s when delivering material to the facilities.
- Landfills should continue to be provided by the Local Authorities as a destination of last resort for residual waste not capable of being processed any further.

It considered that a lead authority would be the main contracting authority for the PPP and that the necessary arrangements would be established between the local authorities in the region to enable this. It further considered that these arrangements should include:

- “the pooling of assets and resources”
- “the establishment of a project management team”
- “the allocation of resources of personnel to provide the capacity to fulfil the roles and responsibility being assigned under such a structure”

### 14.1.1. Public/Private Partnership

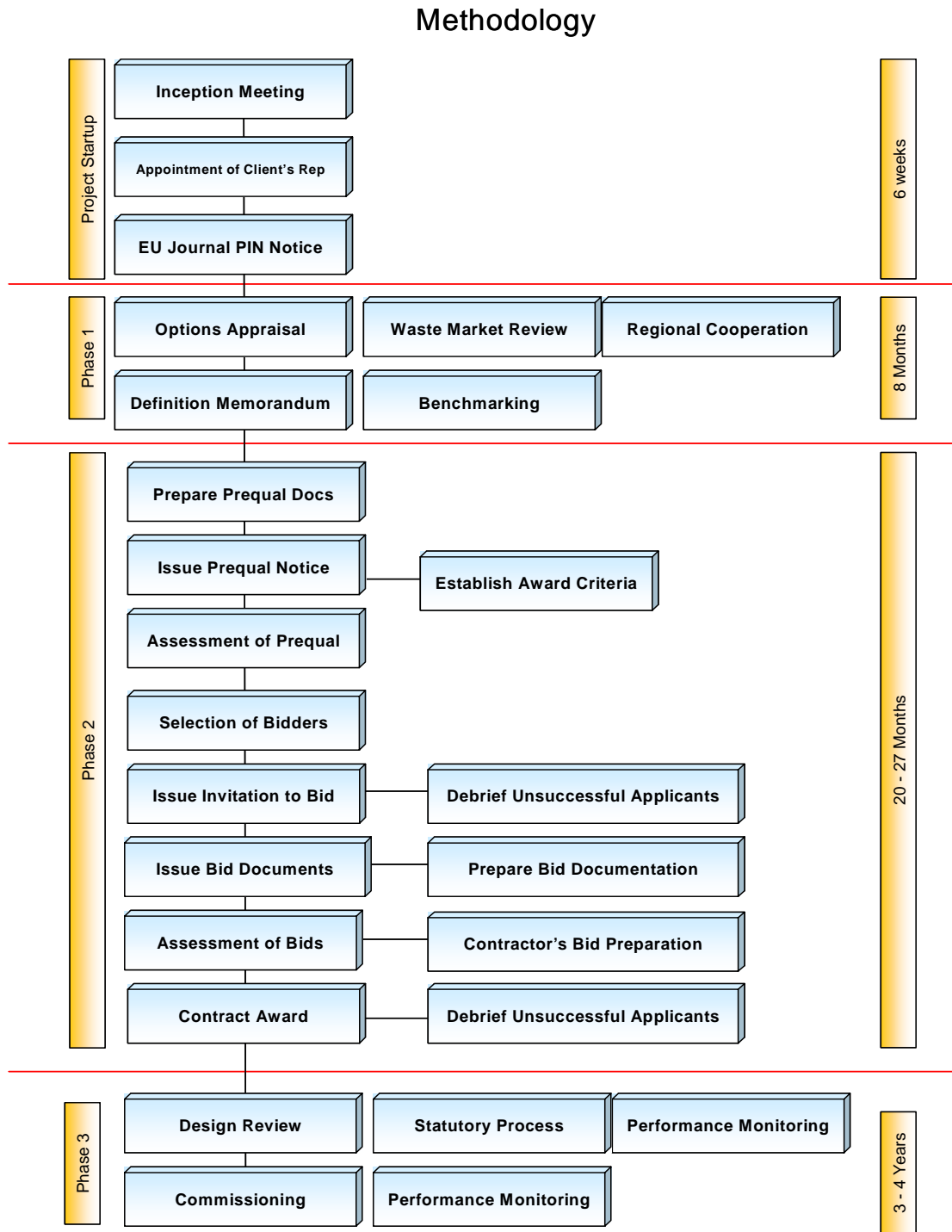
The Local Authorities commenced the appointment process for a Client’s Representative for the procurement of integrated waste management services in the South East in March 2004 leading to the appointment of a Client’s Representative for the procurement of integrated waste management services.

The Client’s Representative implementation of the PPP programme is divided into four distinct stages as follows:

- project start-up
- phase 1 which covers the PPP approach development and will include options appraisal, waste market review, regional co-operation, definition memorandum and benchmarking
- phase 2 which includes procurement management, pre-qualification, bidding process, bid evaluation, negotiation and contract award
- phase 3 which includes contract and performance management including commissioning of facilities

The flow chart setting out the methodology for the above phases is shown in Figure 14.1.

**Figure 14.1: Flow Chart for Setting out Methodology**



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- <sup>i</sup> Department of the Environment and Local Government, Waste Management – Changing Our Ways, 1998
- <sup>ii</sup> DoELG, Prevention and Recycling – Delivering Change, 2002.
- <sup>iii</sup> The European Parliament and the Council Of The European Union, Directive on packaging and packaging waste, 94/62/EC, 1994
- <sup>iv</sup> Council of the European Union, Directive on the Landfill of Waste, 1999/31/EC, 1999
- <sup>v</sup> Department of the Environment, Sustainable Development – A Strategy for Ireland, 1997
- <sup>vi</sup> Department of the Environment and Local Government, Local Authorities and Sustainable Development - Guidelines on Local Agenda 21, 1995 and Department of the Environment and Local Government, Towards Sustainable Local Communities - Guidelines on Local Agenda 21, 2001
- <sup>vii</sup> United Nations Framework Convention on Climate Change, Kyoto Protocol, 1997
- <sup>viii</sup> European Commission, Fifth Environmental Action Programme of the European Community - Towards Sustainability, 1996
- <sup>ix</sup> European Commission, Sixth Environmental Action Programme of the European Community - Environmental 2010: Our future, Our choice, 2001.
- <sup>x</sup> EPA, National Waste Database, 1998
- <sup>xi</sup> Fehily Timoney & Company, Waste Management Strategy for the South East, 1998
- <sup>xii</sup> CSO, Census 2002, Volume 6. Figures include Farmers and Agricultural Workers in the Labour Force as classified by the CSO
- <sup>xiii</sup> CSO, Census of Industrial Production 2002



South Tipperary County Council  
Emmet Street  
Cormel  
Co. Tipperary  
Tel: 052 34455  
Fax: 052 24355  
Email: southippcoco@wastenot.ie



Carlow County Council  
Athy Road  
Carlow  
Tel: 059 9170300  
Fax: 059 9141503  
Email: carlowcoco@wastenot.ie



Kilkenny County Council  
County Hall  
John Street  
Co. Kilkenny  
Tel: 056 7752699  
Fax: 056 7763384  
Email: kilkennycoco@wastenot.ie



Waterford City Council  
Bishop's Palace  
The Mall  
Waterford  
Tel: 051 309900  
Fax: 051 870813  
Email: waterfordcity@wastenot.ie



Waterford County Council  
Civic Offices  
Dungarvan  
Co. Waterford  
Tel: 058 22000  
Fax: 058 20889  
Email: waterfordcoco@wastenot.ie



Wexford County Council  
County Hall  
Wexford  
Tel: 053 42211  
Fax: 053 24852  
Email: wexfordcoco@wastenot.ie

Email: [info@wastenot.ie](mailto:info@wastenot.ie)  
Website: [www.wastenot.ie](http://www.wastenot.ie)